

# Consumer Reactions to Corporate ESG Performance: Evidence from Store Visits\*

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First Draft: July 2022

## Abstract

We investigate end consumers' reaction to corporate ESG performance. Using granular GPS data, we find that foot-traffic to firms' stores significantly decreases in the month following negative ESG incidents. The results are robust with alternative specifications and different measures of ESG performance. Foot-traffic decreases more for stores located in democratic counties and counties with a larger fraction of highly educated and younger residents, consistent with ESG reputation influencing the demand of consumers with preference for corporate sustainability. Foot-traffic decreases less for firms with poorer past ESG profiles and for stores selling durable goods, inconsistent with ESG performance signalling to consumers about the quality of firms' products or longevity. Overall, our findings contribute to the "doing well by doing good" debate and suggest that a firm's ESG policies can affect its financial performance and shareholder value through the consumer demand channel.

**Keywords:** ESG, Corporate Sustainability, Consumer Demand, Cash Flows, Big Data

**JEL Classification:** G14, G32, M14

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# **Consumer Reactions to Corporate ESG Performance: Evidence from Store Visits**

## **Abstract**

We investigate end consumers' reaction to corporate ESG performance. Using granular GPS data, we find that foot-traffic to firms' stores significantly decreases in the month following negative ESG incidents. The results are robust with alternative specifications and different measures of ESG performance. Foot-traffic decreases more for stores located in democratic counties and counties with a larger fraction of highly educated and younger residents, consistent with ESG reputation influencing the demand of consumers with preference for corporate sustainability. Foot-traffic decreases less for firms with poorer past ESG profiles and for stores selling durable goods, inconsistent with ESG performance signalling to consumers about the quality of firms' products or longevity. Overall, our findings contribute to the "doing well by doing good" debate and suggest that a firm's ESG policies can affect its financial performance and shareholder value through the consumer demand channel.

## 1. Introduction

Both practitioners and academic researchers are increasingly interested in understanding how ESG policies shape firm value and financial performance. Most studies in this literature document a non-negative association between a firm's CSR or ESG policies and shareholders' value and financial performance (Edmans, 2011; Ferrell, Liang and Renneboog, 2016; Lins, Servaes, and Tamayo, 2017).<sup>1</sup> However, the exact channels through which sustainability practices affect firm performance is still not clear and often suffers from endogeneity concerns. Theoretical studies suggest two potential channels through which ESG policies may affect firm value. First, a firm's ESG policies may affect its value through influencing its cost of capital. For example, the model of Pedersen, Fitzgibbons, and Pomorski (2021) predict that firms with poor ESG reputations could be shunned by a sufficiently large pool of investors; hence their cost of capital should be higher. Alternatively, investment in firms with good environmental performance can pay off in times with elevated climate change concerns, and this hedging motive can lead to increasing demand for such stocks and lower expected return (Pastor, Stambaugh and Taylor, 2020). Several empirical studies find supporting evidence for this channel<sup>2</sup>, but the economic importance of this discount rate channel is also questioned by Berk and Binsbergen (2021).

The second channel through which better ESG profiles can translate into improved financial performance is by influencing non-financial stakeholders' behaviours. For example, it is possible that firms with better ESG reputation are able to attract and retain talented employees with below-market wage. Or consumers may shun from firms engaging in bad ESG incidents and are willing

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<sup>1</sup> A meta-study by Friede, Busch, and Bassen (2015) review more than 2000 empirical studies on the relation between ESG criteria and corporate financial performance. They find roughly 90% of studies document a nonnegative association.

<sup>2</sup> See, for example, Hong and Kacperczyk (2009), Chava (2014), Albuquerque, Koskinen, and Zhang, (2019), Bolton and Kacperczyk (2021).

to pay higher prices for more sustainable products.<sup>3</sup> Despite some anecdote stories and experimental evidence showing that consumer behavior can be altered by ESG information (Sen and Bhattacharya, 2001), there is little systematic and direct evidence on whether firms' ESG profiles indeed shape consumer behavior. Studying the link between firms' ESG performance and consumer behavior in large samples has traditionally posed several challenges. First, the low frequency and aggregate nature of firm sales reported in financial statements make it difficult to cleanly attribute any change in consumer behavior to ESG information. The lack of granularity prevents researchers from studying how consumer behaviours adjust in real time in response to the occurrence of ESG incidents. Second, a firm's ESG rating (or score) is typically persistent over time and may correlate with some unobservable firm characteristics that affect consumer behaviours. There is also enormous amount of disagreement about firms' ESG ratings across different rating agencies (Berg, Koelbel, and Rigobon, 2022) and backfilling bias for some datasets (Berg, Fabisik, and Sautner, 2020).

In this paper, we overcome these challenges by using a novel database provided by SafeGraph that tracks the GPS coordinates of a large panel of consumers' cell phones across the U.S. from January 2018 through September 2020. The coverage of SafeGraph is comprehensive and highly granular. Noh, So and Zhu (2021) report that in February of 2020, the SafeGraph database contains records covering approximately 13% of the U.S. population. The SafeGraph database does not identify personal information about the consumer but does capture their precise intra-day location. SafeGraph matches these GPS records with commercial locations and provides the daily visits to stores. In verification tests, we find a strong positive correlation between store

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<sup>3</sup> For example, a recent McKinsey report (Koller et al., 2019) argues that one way through which ESG creates value for shareholders is by driving consumer preference. Business wire (2021) reported that "one third of consumers are willing to pay a premium for sustainable products."

foot traffic aggregated to firm-quarter level and quarterly sales reported in Compustat. On average, a 1% increase in firm-level store visits is associated with a 0.43% increase in firm sales in the same quarter. This data allows us to observe changes in foot traffic to specific stores in the months immediately following the occurrence of firms' ESG incidents.

We use the ESG news data from RepRisk to measure firms' ESG performance. Using ESG news rather than ESG ratings (or scores) allows us to avoid the well-documented inconsistencies across different ESG rating providers. Another important concern with using ESG scores is that these scores are typically persistent over time, and consumers may not be aware of ESG rating changes. Focusing on ESG news allows us to identify salient shocks to firms' ESG reputation that consumers likely pay attention to.

Using a sample of approximately 11 million observations at the store-month level, we find foot-traffic significantly decreases to firms' commerce locations in the month immediately following negative ESG news (incidents). We use two measures to capture consumer store visits. The first measure is the natural logarithm of the number of visits to a store in a month, and the second one is the natural logarithm of the number of visitors to a store in a month. The key independent variable of interest is the natural logarithm of one plus the number of negative ESG incidents for a firm in the previous month. Using both measures, we find that monthly store visits on average significantly decrease in the month immediately following ESG incidents. In terms of the economic magnitude, one-standard-deviation increases in the natural log of ESG incidents on average leads to an approximately 1.1% decrease in both monthly store visits and visitors.

A key benefit of the granularity of the data is that it allows us to control for a host of high-dimensional fixed effects that help rule out many alternative explanations for our results. For example, the use of store fixed effects accounts for persistent difference in consumer foot-traffic

due to difference in store location or brand name. Furthermore, we use industry\*year-month and county\*year-month fixed effects to mitigate concerns that our results are driven by industry-wide fluctuations in consumer demand or time-varying local economic conditions. Our results barely change even when we insert industry\*county\*year-month fixed effects, which account for potential heterogeneous impacts of local economic shocks on consumer demand for different sectors. The inclusion of industry\*county\*year-month fixed effects implies that consumer store visits decrease more in the month following negative ESG incidents, relative to visits to another store located in the same county and belonging to the same sector but is owned by a different firm with fewer ESG incidents. Thus, alternative explanations for our results would need to explain variation in consumer activity that concentrates after ESG incidents that is not explained by macroeconomic, local, and/or industry-specific economic shocks.

We conduct several robustness tests for our baseline results. First, the negative consumer response to firms' ESG incidents is robust when we exclude governance-related incidents or examine the impacts of environmental and social incidents separately. Second, we find similar results using alternative measures of firm ESG performance including the RepRisk index (*RRR*) from RepRisk and monthly ESG scores provided by Sustainalytics. Third, we conduct an event study of changes in consumer foot-traffic in the weeks around ESG incidents, and find similar results. One alternative explanation for our results is that firms experiencing ESG incidents may cut advertising expenditures, which then drives the reduction in consumer store visits. Since firms are unlikely to change policies immediately following negative ESG news, the consistent findings obtained with the weekly store visits suggest that our main finding is unlikely driven by actions taken by firms.

We propose two economic channels that can potentially explain why consumers store visits decrease after they learn about ESG incidents of the firm operating the store. First, consumers may have non-pecuniary preferences for corporate sustainability and are less willing to purchase goods from firms with poor ESG reputation (the “preference” channel). A second non-mutually exclusive explanation is that a firm’s ESG profiles could inform consumers about the quality of its products or longevity (the “information” channel). Longevity matters for consumer purchase decision especially for firms selling durable goods, as consumers may forgo purchasing durable goods from firms that may be unable to provide complementary services after the purchase.

To test the “preference” channel, we exploit geographic variation in individual preferences for corporate sustainability. Our first proxy for ESG preference is the residents’ political leanings, measured by the share of the presidential vote in a county that went to Hilary Clinton in the 2016 election. Both anecdotal stories and empirical evidence suggest that Democrats, in contrast to Republicans, are more apt to support causes such as environmental and labor protection while opposing smoking, guns, and defense (Hong and Kostovetsky, 2012; Bernstein et al., 2022). Consistent with our conjecture, we find a stronger negative effect of ESG incidents on consumer foot-traffic to stores located in democratic counties compared to those in republican counties. Our second test exploits the heterogeneity in residents’ average education and age. This test is motivated by a popular perspective in neoclassical economics is that sustainability issues are “luxury goods” that are likely to be of concern only to those whose more basic needs for food, housing, and survival are adequately met (Baumol and Oates, 1993). Using the percentage of adults with bachelor’s degree at county level to measure education and the percentage of adults older than 60 years, we find that our main results are more pronounced in areas with a greater representation of more educated and younger residents.

We also conduct several tests to assess the plausibility of the “information” channel. First, we control for earnings news in the baseline regression, which arguably provide more informative signals about firms’ prospects and longevity than ESG news. Using abnormal returns in the two-day window around quarterly earnings announcements ( $CAR(0, 1)$ ) as a proxy for earnings news, we find that foot traffic to stores significantly increases (decreases) following the announcement of positive (negative) earnings surprises. This suggests that consumers may infer from earnings news about firms’ prospects and longevity, which then affect their purchase decision. More importantly, however, our key result still holds with similar economic magnitude after controlling for earnings news. Moreover, when compared to ESG news, the impact of earnings news on consumer foot-traffic is weaker, both economically and statistically. Since it is unlikely that ESG incidents could provide more informative signals about firm longevity than earnings news, the results suggest that the negative consumer reaction to ESG incidents is unlikely to be fully explained by the “information” channel.

Second, we conduct cross-sectional analysis based on firms’ past ESG performance. The idea is that if ESG news provide information to consumers about firm longevity, the effect we document should be stronger for firms with poorer ESG reputation to begin with. The reason is that if consumers associate poorer ESG performance with deteriorating firm fundamentals, they should worry more about the longevity of firms with low ESG rating and consequently, their purchase decision should be more sensitive to new ESG incidents. We measure firms’ prior ESG performance using the occurrence of ESG incidents over the past twelve months. Contrary to the prediction of the “information” channel, the negative consumer responses to ESG incidents is more pronounced for firms with better historical ESG reputation. One potential explanation is that consumers are likely to be surprised more by negative ESG incidents from firms with historically good ESG performance, and hence adjust their purchasing behavior more dramatically.



Third, we conduct a subsample test by splitting our sample into firms selling durable and non-durable goods. The idea is that if ESG news are informative about firms' longevity, the effect of ESG incidents on consumer store visits should be more pronounced for firms selling durable goods (e.g., furniture, automobiles).<sup>4</sup> Based on Fama-French 12 industry classifications, however, we find the impacts of ESG incidents on consumer foot traffic is larger for stores selling non-durable goods than those selling durable goods, although the difference is not statistically significant. Collectively, these results suggest our main finding of a negative consumer response to ESG incidents is unlikely to be explained by the "information" channel.

We conduct two additional tests to exploit the interaction between ESG incidents of product market peers and store visits. First, we expect the negative consumer response to ESG incidents to be stronger when there are stores by product market peers available in the same county. In this case, consumers can more easily switch to peer stores selling similar products without affecting their daily life. Using the Text-based Network Industry Classification to identify product market peers (Hoberg and Phillips, 2016), we find evidence consistent with this prediction. Subsample analysis reveals that the decrease in consumer store visits in response to ESG incidents is about 75% stronger for the focal store when there are peer stores available in the same county, relative to those stores without peers. Second, we examine the spillover effect of peer firms' ESG incidents on consumer foot traffic to stores owned by the focal firm. The idea is that consumers may not only respond to ESG news of the focal firm, but also to ESG incidents of peer firms due to categorical thinking. Consistent with this prediction, we find a reduction in consumer foot traffic to stores owned by the focal firm following negative ESG incidents of peer firms.

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<sup>4</sup> This prediction is supported by prior evidence that consumers, especially those who purchase durable goods, care about the long-term viability of firms, because they benefit from the continuing availability of service and maintenance (Hortaçsu et al., 2013).

Finally, we explore the implications of change in consumer store visits for firm value by examining whether store visits aggregated to firm level are associated with contemporaneous stock return. Using panel regressions with firm and year-month fixed effects, we find that firm-level store visits are indeed positively associated with its stock return. Economically, one-standard-deviation increase in the natural log of firm-level store visits (visitors) is associated with 289 (222) bps of higher stock return in the same month. Recent studies (Glossner, 2021; Derrien et al., 2021) document that ESG incidents from RepRisk negatively predict future stock return and analysts forecasts of firm earnings/sales. These studies propose the cash flow channel as the underlying explanation of the return predictability of ESG incidents. Our finding complements these studies and highlights the mechanism through which ESG incidents affect firm cash flows is through shaping consumer behavior.

The rest of the paper proceeds as follows. Section 2 briefly reviews the related literature and highlights the contribution of our paper. Section 3 details different datasets used in this study and presents the summary statistics. Section 4 presents our main results regarding consumer responses to firms' ESG incidents. We also conduct cross-sectional heterogeneity tests to shed light on the economic mechanisms. We conduct supplementary tests in Section 5. Section 6 concludes the paper.

## **2. Related Literature and Contribution**

Our paper primarily contributes to the ongoing debate on whether firms can do well by doing good. Existing empirical studies mostly document a non-negative relationship between a firm's ESG policies and its fundamental performance and value. However, it is often difficult to pin down the direction of causal relation from these studies. It remains possible that better ESG performance

simply indicates a well-run firm, that is, a firm can do good by doing well. More importantly, little is known about the exact channels through which ESG policies influence firm value. A few exceptions propose that the cash flow channel could lead to a positive effect of sustainability practices on firm performance. For example, Edmans (2011) document that employee satisfaction is beneficial for firm value. Servaes and Tamayo (2013) show that CSR activities are value enhancing for firm with more consumer awareness, as proxied by advertising expenses. Their explanation is similar to our paper that firms' CSR activities can create value by influencing consumer behavior.

Relative to their paper, we provide more direct evidence using more granular and higher frequency data of store-level consumer visits. We also differentiate with their paper by using ESG news (instead of ESG ratings) as shocks to firms' ESG performance. This is important because ESG ratings are slow-moving firm characteristics and Servaes and Tamayo (2013) show the importance of controlling for firm fixed effects when testing the relation between ESG and firm performance. Focusing on another important stakeholder, i.e., employees, Krueger et al. (2021) provide evidence that firms with better ESG policies pay lower wages, implying that ESG policies can create value for shareholders through a reduction in wages. Using analyst earnings forecast to proxy for expectations about future firm fundamentals, Derrien et al. (2021) present evidence that analysts significantly downgrade earnings forecasts for firms with ESG incidents. They also find the negative revisions of earnings forecasts reflect expectations of lower future sales (rather than higher future costs), which is consistent with our evidence that ESG incidents lead to lower consumer demand.<sup>5</sup> Some studies examine the impact of physical climate risks on firm sales with

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<sup>5</sup> Also using RepRisk, Gloßner (2021) finds that ESG incidents predict negative future stock returns, suggesting that stock market investors underreact to ESG information.

mixed evidence (Addoum, Ng, and Ortiz-Bobea, 2020; Custodio et al., 2021), while we focus on the effects of ESG incidents on firm performance.

Our paper is also related to a growing literature examining whether important stakeholders can influence firms' ESG policies. Studies have documented that institutional investors and banks can positively influence firms' ESG performance, especially for investors and lenders who care about ESG (e.g., Dyck et al., 2019; Chen, Dong, and Lin, 2020; Azar et al., 2021; Gantchev, Giannetti, and Li, 2022; Houston and Shan, 2022). More related to our study, both Dai, Liang, and Ng (2020) and Schiller (2018) find that socially responsible corporate customers can infuse similar socially responsible business behavior in suppliers. Our paper differs from these studies as we focus on the behavior of end-consumers rather than corporate customers. One implication of our study is that end-consumers may promote good ESG practices for firms directly selling to end-consumers and indirectly transmit ESG policies along the entire supply chain.

Our study also contributes to a growing literature that uses granular consumer-generated data as a leading indicator of firm sales and stock returns. For examples, recent studies use satellite image tracking the number of cars in retailer's parking lots, credit-card spending transaction and NielsenIQ scanner data to nowcast firms' revenue and earnings news (Froot et al., 2017; Zhu, 2019; Katona et al., 2022; Agarwal, Qian, and Zou, 2021; Dichev and Qian, 2022). Using similar geo-location data as ours, Jin, Stubben, and Ton (2022) find that customer loyalty explains variation in the revenues and earnings persistence. Noh, So and Zhu (2021) show that foot-traffic to firms' commerce locations significantly increases in the days following their earnings announcements. Bizjak et al. (2022) shows that firms with Republican-leaning CEOs experience an increase in store visits during COVID-19 lockdown periods, relative to firms with Democratic-leaning CEOs.

Our paper differs from these studies as our purpose is to investigate whether and how ESG information affect consumer demand.<sup>6</sup>

### **3. Data and Sample**

In this section, we first detail the different datasets used in our study and report summary statistics. We then conduct validation test for the foot traffic data.

#### *3.1 Data and Sample Selection*

We obtain the store-level foot traffic data in the U.S. from the SafeGraph database. SafeGraph collects anonymized GPS data from users' mobile phone apps (i.e., weather or mapping apps etc.) for more than 6 million points-of-interests (POIs) with over 6,000 distinct brands. The database provides us with a unique way to observe consumers' foot-traffic at the store level. The data have been used in prior studies in economics and finance (e.g., Painter, 2021; Gurun, Nickerson, and Solomon, 2022; Jin, Stubben, and Ton, 2022; Noh, So, and Zhu, 2022). However, to the best of our knowledge, ours is the first to use the data for research on the effects of corporate ESG performance on consumer demand.

From the data, we obtain the number of visits to a store, the number of unique visitors to a store, the name of the firm that owns the store, the ticker of public firm that owns the store, the stock exchange where the stocks of public firms are traded, the firm's NAICS code, and the address of the store (including latitude and longitude). For our purpose, we select those stores that are owned by publicly listed firms on NYSE, NASDAQ, and AMEX, and track monthly visits and

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<sup>6</sup> Interestingly, several recent papers show that improving ESG policies may have detrimental effects on consumer demand. Painter (2021) finds that Walmart's 2019 statement on gun control led to a reduction in foot traffic in highly Republican counties. Gurun, Nickerson, and Solomon (2022) find that the provision of public goods by Starbucks crowd out consumer demand. Agarwal et al. (2020) show that customer responses to privacy leakage breaches are weak and short-lived, suggesting that consumers value the perceived benefit of convenience more than cost of privacy leakages.

unique visitors at the store level. The SafeGraph data is available starting from January 2018 and we end the sample in September 2020.

We obtain firms' ESG incidents from the RepRisk database, which screens over 80,000 media and stakeholder sources over 20 languages every day to look for negative incidents (news) related to ESG issues for both public and private firms. The ESG incidents are classified into 28 distinct issues. Environmental issues include news about climate change, pollution, waste issues, etc. Social issues include child labour, human rights abuses, etc. Governance issues include executive compensation issues, corruption, etc. One incident can be associated with multiple issues and therefore can belong to two or more E/S/G categories. Each incident is measured on a scale from one to three, based on the severity (harshness), reach (influence), and novelty (newness) of the incident. The data also provides a RepRisk index (RRI), which is constructed using proprietary algorithm (based on severity, reach and novelty) to reflect the impact of ESG incidents. The RepRisk database has been used by a number of recent studies that examine how various market participants react to negative shocks to firms' ESG performance, including shareholders, equity analysts and stock prices (Gantchev, Giannetti, and Li, 2022; Derrien et al., 2021; Glossner, 2021).

To construct the sample, we begin with the universe of all firms in the SafeGraph database that are publicly listed on the U.S. stock exchanges (i.e., NYSE, NASDAQ, and AMEX). Since the main identifier is the firm name, we manually merge the SafeGraph data with RepRisk database by searching for the same firm name to obtain the ESG incidents data. We then merge with the Compustat and CRSP database to obtain firm financial variables and stock return data. After merging with these databases, our final sample contains 11,361,099 store-year-month observations

with 266 unique publicly listed firms from January 2018 to September 2020. Our sample size is comparable to other studies using the SafeGraph data.<sup>7</sup>

Figure 1 provides the industry composition of our sample firms based on their two-digit NAICS codes. Unsurprisingly, the majority of firms in our sample are firms in retail (48.5%), finance and insurance (24.1%), or accommodation/food services (16.2%) sectors. One of the advantages of the geo-location data on store visits is its broad coverage of stores. For instance, it covers several different granular categories within the retail industry (e.g., fashion, furniture, appliances, movie theatres, restaurants, coffee shops, and car dealerships). In addition, the brands of stores in our sample are easily recognized by the consumer as associated with the firm conducting ESG incidents.

Table 1 presents the summary statistics of our sample. The average (median) value of  $\ln(visits)$  is 5.187 (5.505), indicating that the average (median) number of monthly visits is 178.93 (245.92). The average (median) number of monthly unique visitors is 118.04 (156.96). The total number of ESG incidents across all firm-years is 7,871 and 219 out of 266 firms have at least one ESG incidents in our sample. The average value of  $\ln(ESG\ incidents+1)$  is 0.326, indicating that the average number of monthly ESG incidents for a firm is 0.39. The distribution of ESG incidents is highly positively skewed, as both the median and 75<sup>th</sup> percentile value of  $\ln(ESG\ incidents+1)$  is zero. Firms in our sample on average have cash holdings of 7.1%, market-to-book ratio of 2.06, leverage ratio of 0.31, return-on-assets of 13.6%, and past-12 month return of 10.3%.

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<sup>7</sup> For example, Noh, So, and Zhu (2021) identify 224 unique firms over the period from January 2017 through February 2020.

### 3.2 Do Store Visits Reflect Consumer Demand?

As the foot-traffic data we use captures only consumer interests (not actual transactions), we first validate whether consumer foot-traffic to stores is a reasonable proxy for firm sales. To conduct the validation test, we first aggregate the number of visits at store-month level to firm-quarter level. We then examine whether firm-level store visits (the growth of store visits) are positively associated with firms' quarterly sales (sales growth) in the same quarter.<sup>8</sup> Table 2 reports that the coefficients of  $\ln(\text{Firm visits})$ ,  $\ln(\text{Firm visitors})$ ,  $\text{Firm visits growth}$  and  $\text{Firm visitors growth}$  are all positive and highly significantly, suggesting that consumer store visits is a good proxy for firm sales and consumer demand. As we include firm-fixed effects in the regression, the coefficient estimate of  $\ln(\text{Firm visits})$  in column (1) suggests that on average, a 1% increase in firm-level store visits nowcasts a 0.44% increase in quarterly sales, which is only announced in the next quarter. The results are similar when we look at sales growth in columns (3) and (4). There is a strong positive correlation between growth in firm-level store visits (visitors) and sales growth in the same quarter. Overall, the results validate that consumer foot-traffic to stores captures consumer demand reasonably well.

## 4. Empirical Results

In this section, we first present the baseline findings of the effects of ESG incidents on consumer store visits and conduct several robustness tests. We then investigate two economic mechanisms underlying the main results.

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<sup>8</sup> We are aware of the cumulate visitors cannot proxy for unique visitors in quarter level because a unique visitor could visit a store every month. The interpretation of the results should be cautious.



#### 4.1 Baseline results

We begin our analysis by examining whether consumer foot traffic to a store decrease in the month following negative ESG incidents of the firm operating the store. We estimate the following regression models using the monthly foot traffic to a store as the dependent variable of interest:

$$FootTraffic_{s,i,m} = \beta_0 + \beta_1 Ln(ESG incidents)_{i,m-1} + \Sigma \beta_i Controls_{i,y-1} + \gamma' FEs + \varepsilon_{s,i,m} \quad (1)$$

where  $FootTraffic_{s,i,m}$  is measured by  $Ln(Visits)_{s,i,m}$  and  $Ln(Visitors)_{s,i,m}$ .  $Ln(Visits)_{s,i,m}$  is the natural logarithm of the number of visits to store  $s$  of firm  $i$  in month  $m$ .  $Ln(Visitors)_{s,i,m}$  is the natural logarithm of the number of unique visitors to store  $s$  of firm  $i$  in month  $m$ .  $Ln(ESG incidents)_{i,m-1}$  is the natural logarithm of one plus the number of negative ESG incidents for firm  $i$  in month  $m-1$ . Following Bizjak et al. (2021), we add  $Controls_{i,y-1}$ , which is a list of firm characteristics measured in the year  $y-1$  (prior to the observation of foot traffic), including a firm's cash holdings (*Cash*), its market-to-book ratio (*Market-to-book*), leverage ratio (*Leverage*), return-on-assets (*ROA*), the natural log of firm sales ( $Ln(Sales)$ ), and past twelve-month cumulative stock return (*Return\_12m*).

We include store fixed effects in all specifications to control for time-invariant store characteristics, such as the brand name and the location of the store, that may affect consumer demand.<sup>9</sup> We also insert the *County-Year-Month* and *Industry-Year-Month* fixed effects to control for the impact of time-varying local economic conditions and industry-level fluctuation in consumer demand, respectively. In our most stringent specification, we include *Industry-County-Year-Month* fixed effects to account for the heterogenous impacts of local economic conditions on

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<sup>9</sup> For example, stores located in convenient places should attract more consumer foot traffic than those located in distant areas.

consumer demand for different sectors.<sup>10</sup> The inclusion of *Industry-County-Year-Month* fixed effects implies that we are essentially comparing consumer foot-traffic to a store operated by a firm with more negative ESG incidents, relative to foot-traffic to another store located in the same county and belonging to the same sector, but is owned by a different firm with fewer ESG incidents. We report *t*-statistics based on robust standard errors clustered at county by year-month level. The intercept term is omitted for brevity.

Table 3 presents the regression results. Columns (1) - (4) (columns (5) - (8)) report the results of the effect of ESG incidents on the number of store visits (visitors). Across different empirical specifications, we find the coefficients of  $\ln(ESG\ incidents+1)$  are negative and highly significant with similar coefficient estimates, suggesting that foot-traffic to firms' commerce locations significantly decreases in the month following ESG incidents. For example, the coefficient of  $\ln(ESG\ incidents+1)$  is -0.017 (*t*-stats = -30.377) when we include both *Store* and *Industry-County-Year-Month* fixed effects and a list of control variables. In terms of the economic magnitude, the coefficient estimates in columns (4) and (8) imply that one-standard-deviation increase in  $\ln(ESG\ incidents+1)$  on average leads to an approximately 1.11% ( $=0.017*0.654*100\%$ ) decrease in both monthly store visits and visitors, respectively. As the inclusion of *Store* and *Industry-County-Year-Month* fixed effects represent the most stringent empirical specification, we report all the remaining results with store-year-month level observations with this set of fixed effects.

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<sup>10</sup> For example, some studies show that local housing prices decline have a larger impact on non-tradable sectors compared to tradeable sectors.

## 4.2 Robustness tests

We conduct several robustness tests for the baseline results by using alternative measures of ESG performance and including additional firm controls. First, we examine the impacts of environmental and social incidents on store visits separately to examine whether consumers respond differently to individual dimensions of corporate sustainability. Panel A of Table 4 presents the regression results. Columns (1) - (2) (columns (4) - (5)) report the results using  $\ln(E \text{ incidents} + 1)$  and  $\ln(S \text{ incidents} + 1)$  as key variables of interest, respectively. We find the decrease in consumer store visits following negative environmental and social incidents are similarly significant, with slightly stronger consumer reaction to firms' environmental incidents. For example, column (1) reports that the coefficient of  $\ln(E \text{ incidents} + 1)$  is -0.022 ( $t$ -stats = -24.68), implying that one-standard-deviation increase in  $\ln(E \text{ incidents} + 1)$  leads to an approximately 0.99% decrease in monthly store visits. By comparison, one-standard-deviation increase in  $\ln(S \text{ incidents} + 1)$  leads to an approximately 0.84% decrease in monthly store visits. In columns (3) and (6), we find similar results when we exclude governance-related incidents from the construction of ESG incidents ( $\ln(E \& S \text{ incidents} + 1)$ ).

Second, we use the RepRisk Index (RRI) as an alternative proxy for firm ESG performance. The RRI ranges from 0 to 100 and is calculated based on proprietary algorithms, which incorporate the severity, the reach, and the novelty of the incident and the intensity of the news about the incident. According to RepRisk, an increase in RRI reflects new ESG incidents. We therefore construct a variable *RRI increase*, defined as the change of RRI between the current month and the prior month if it is positive. We assign a value of zero to *RRI increase* if the change of RRI is nonpositive. We then run panel regressions of monthly store visits (and visitors) on the natural log of *RRI increase* and report the results in Panel B of Table 4. The results show negative and highly

significant coefficients of  $\ln(RRI\ increase+1)$  for both  $\ln(Visits)$  and  $\ln(Visitors)$ , suggesting that our baseline finding is robust to alternative measure of ESG news that takes into account the reach and intensity of the incidents.

Third, it is possible that the decrease in consumer store visits following ESG incidents is driven by reduction in advertising expenditures by firm managers. To rule out this possibility, we add a variable  $Ad\_Exp$ , defined as advertising expenses scaled by sales, as an additional control in the baseline regression. We report the results in Panel C of Table 4. Consistent with the intuition, the positive coefficient of  $Ad\_Exp$  suggests that firms spending more on advertisement attract more consumer visits to their stores subsequently. More importantly, however, the negative effect of ESG incidents on consumer store visits remains highly significant after controlling for advertising expenditures.

Fourth, we use the monthly ESG ratings provided by Sustainalytics as an alternative measure of firm ESG performance and re-run the baseline regressions. Table IA.1 shows that our results are also robust to this alternative ESG performance measure.

#### *4.3 The long-term effects of ESG incidents on store visits*

Our baseline results show a reduction in consumer store visits in the month immediately following negative ESG incidents. It is intriguing to examine whether the decrease of foot traffic following ESG incidents is a temporary phenomenon or lasts for longer periods. To that end, we cumulate the monthly store visits (visitors) over the first to the third month and over the fourth to the sixth month following ESG incidents, respectively. We then regress the cumulative number of store visits (visitors) over these two horizons on  $\ln(ESG\ incidents+1)$  and report the results in Table 5. The results show that the negative impact of ESG incidents on firms' consumer foot traffic

last for three months, and the effect becomes smaller and statistically insignificant for 4 to 6 months following ESG incidents.

#### 4.4 Event study of changes in store visits in the weeks around ESG incidents

To further mitigate concerns about confounding events or news, we conduct an event study of changes in consumer store visits in the weeks following negative ESG news. To rule out delayed consumer reactions to past ESG news, for each new ESG incident, we require the firm to have no ESG incidents in the prior 24 weeks. We restrict our sample to a short window of [-12, +12] calendar weeks around the occurrence of ESG incidents. We estimate the following regression at store-week level with 5,814,864 store-week observations:

$$\ln(\text{Visits} + 1)_{s,i,w} = \beta_0 + \beta_1 \text{Post}_{i,w} + \sum \beta_i \text{Controls}_{i,y-1} + \gamma' \text{FES} + \varepsilon_{s,i,w}$$

where  $\ln(\text{Visits} + 1)_{s,i,w}$  is the natural logarithm of the number of visits to store  $s$  firm  $i$  on week  $w$ .  $\text{Post}_{i,w}$  is an indicator variable equal to one if the week  $w$  of firm  $i$  is after the occurrence of ESG incidents, and zero otherwise. We include *Store* and *County-Week* and *Industry-Week* fixed effects (or *Industry-County-Week* fixed effects) in the regressions.

Table 6 reports the results. We find the coefficients of *Post* are negative and highly significant across different specifications, suggesting that consumer foot-traffic decreases significantly in the weeks following negative ESG incidents compared to the weeks before. For example, column (4) shows that the coefficient of *Post* is -0.012 ( $t$ -stats = -12.212) when we include both *Store* and *Industry-County-Year-Month* fixed effects and a list of control variables. In terms of the economic magnitude, the coefficient estimate indicates that weekly consumer store visits decrease by 1.2% in the weeks after the occurrence of negative ESG incidents. The consistent

results obtained with higher frequency weekly store visits suggest that our baseline finding is unlikely driven by confounding firm news or events.

#### *4.5 Economic Channels*

Motivated by the existing literature, we conjecture two economic channels that can potentially explain why consumer store visits decrease after they learn about firms' negative ESG incidents. First, consumers may have non-pecuniary preferences for corporate sustainability and are less willing to purchase goods from firms with poor ESG reputation (the "preference" channel). A second non-mutually exclusive channel is that a firm's ESG profiles could inform consumers about the quality of its products or firms' longevity (the "information" channel). In this subsection, we conduct a host of cross-sectional analyses to examine the relative importance of these two channels.

##### *4.5.1 Non-pecuniary Preferences for ESG*

To test the first channel, we exploit geographic variation in individual preferences for ESG. Our hypothesis is that the negative consumer responses to ESG incidents should be more pronounced for those with stronger ESG preferences. Our first proxy for consumers' ESG preference is residents' political leanings, measured by the share of the presidential vote in a county that went to Hilary Clinton in the 2016 election. Ample evidence suggests that Democrats, in contrast to Republicans, are more apt to support causes such as environmental and labor protection while opposing smoking, guns and defense. For example, Hong and Kostovetsky (2012) find that the political value of mutual fund managers affects their investment in "socially irresponsible" companies. We partition our sample of stores into two groups, democratic and republican, based

on whether the store is located in a county with the fraction of voting for Hilary Clinton is above or below median. We then conduct subsample test for the effect of ESG incidents on store visits and report the results in Table 7.

Consistent with the “preference” channel, we find a larger decrease in consumer foot traffic in response to ESG incidents for stores located in democratic counties. For example, column (1) ((2)) shows that the coefficient of  $\ln(ESG\ incidents+1)$  is -0.018 (-0.015) in democratic (republican) counties. The  $F$ -statistics comparing the difference in the coefficients of  $\ln(ESG\ incidents+1)$  in two subsamples indicate that the difference is statistically significant for both the number of store visits (p-value = 0.034) and visitors (p-value = 0.003).

Our second proxy for consumer ESG preference is motivated by a popular perspective in neoclassical economics that sustainability issues are “luxury goods” that are likely to be of concern only to those whose more basic needs for food, housing, and survival are adequately met (Baumol and Oates, 1993). In addition, the younger generation is usually believed to have a stronger preference for corporate sustainability than the older generation do. To test these predictions, we use the percentage of adults with bachelor’s degree (2015-2019 average) and the percentage of adults older than 60 years (2018-2020) at county level to measure the average education and age of store visitors, respectively.<sup>11</sup> We divide our sample into two groups based on whether the store is located in a county with above-average education level or below-median percentage of old population in each state-year. We then conduct subsample test for the effect of ESG incidents on store visits and report the results in Table 8. Consistent with our prediction, we find a stronger decrease of store visits in response to ESG incidents in counties with a greater fraction of highly

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<sup>11</sup> The data on county-level education is obtained from 2015-19 American Community Survey 5-year average county-level estimates. The data on population age is obtained from 2018-2020 Annual County Resident Population by Age, Sex, Race, and Hispanic Origin from U.S. Census Bureau, Population Division.

educated and younger residents. For example, Panel A shows that the coefficient of  $\text{Ln}(\text{ESG incidents}+1)$  is -0.018 (-0.014) for the subsample of stores located in counties with above (below) average education level. The  $F$ -statistics testing the difference in the coefficients of  $\text{Ln}(\text{ESG incidents})$  in two subsamples are statistically significant (p-value lower than 0.01). Panel B reports similar evidence based average population age of a county.

Collectively, these cross-sectional tests support the “preference” channel that the negative consumer response to ESG incidents is more pronounced when consumers are more likely to exhibit a stronger preference for corporate sustainability.

#### 4.5.2 ESG Incidents Signaling Firm Longevity

Alternatively, ESG news could affect consumer demand by informing consumers about the quality of a firm’s products or longevity. To test this “information” channel, we first control for earnings news in the baseline regression. Earnings news arguably provide more informative signals about firms’ future prospect than ESG news, so the effect of ESG incidents on store visits should become weaker once we control for earnings news under the “information” channel. We use stock price reaction in a two-day window around earnings announcements to capture earnings news and denote it as  $CAR(0, 1)$ . In addition, Noh, So, and Zhu (2021) find that consumers store visits increase in the days following firms’ earnings announcements, potentially due to earnings announcements drawing consumers’ attention to the announcing firms. We thus add a variable  $EAM$  in the baseline regression, which is a dummy equals one when the prior month is an earnings announcement month and zero otherwise. Table 9 reports that the coefficients of  $CAR(0, 1)$  are around 0.02 ( $t$ -stats = 2.206), consistent with the findings of Noh, So, and Zhu (2021) that earnings news shape consumer demand by informing them about firms’ fundamentals or longevity.



Importantly, our key result still holds with similar economic magnitude after controlling for earnings news. Moreover, compared to the impact of ESG news, the impact of earnings news is much weaker, both economically and statistically. For example, the coefficient estimate in column (1) suggests that one-standard-deviation increase in  $CAR(0, 1)$  leads to an approximately 0.19% ( $=0.095*0.02*100\%$ ) increase in monthly store visits. Since it is unlikely that ESG incidents could provide more informative signals about firm longevity than earnings news, the results suggest that the negative consumer reaction to ESG incidents is unlikely to be fully explained by the “information” channel.

Second, we exploit the heterogeneity in firms’ historical ESG performance. The idea is that if ESG news signal to consumers about a firm’s longevity, the effect we document should be stronger for firms with poorer ESG performance to begin with. The reason is that if consumers perceive firms with poor ESG reputation to have deteriorating fundamentals, they should worry more about the longevity of firms with poor ESG performance and consequently, their purchase decision should be more sensitive to new ESG incidents. We measure firms’ prior ESG reputation using the occurrence of ESG incidents over the past twelve months. We then conduct subsample tests based on whether a firm has any negative ESG incidents in the past twelve months and report the results in Table 10. Contrary to the “information” channel, we find the decrease in consumer store visits in response to ESG incidents is much stronger for firms with better ESG reputation to begin with. For example, column (1) ((2)) shows the coefficient of  $Ln(ESG\ incidents+1)$  is -0.073 (-0.018) in the sample of firms without (with) any ESG incidents in the past twelve months. The  $F$ -statistics indicate that the differences in the coefficients of  $Ln(ESG\ incidents)$  between the subsamples are statistically significant for both the number of visits ( $p$ -value =0.000) and visitors ( $p$ -value =0.000). One potential explanation is that consumers are likely to be more surprised by

negative ESG incidents from firms with good past ESG track record, and hence change their purchase behavior more dramatically.

Third, we conduct a subsample test based on whether the store mainly sells durable or non-durable goods. If consumers infer firms' longevity from ESG news, their purchase decisions should be more sensitive to ESG information of firms selling durable goods (e.g., furniture, automobiles). This prediction is supported by prior evidence that consumers, especially those who purchase durable goods, care about the long-term viability of firms, because they benefit from the continuing availability of service and maintenance (Hortaçsu et al., 2013). To test this prediction, we divide our sample into firms selling durable and non-durable goods, based on Fama and French 12 industry classifications.<sup>12</sup> Table 11 shows that the negative impacts of ESG incidents on consumer foot traffic is actually larger for stores selling non-durable goods than those selling durable goods, although the difference is not statistically significant according to the *F*-test. For example, the coefficient estimates in columns (1) and (2) imply that one-standard-deviation increase in  $\ln(ESG\ incidents+1)$  on average leads to an approximately 1.2% (0.9%) decrease in store visits for firms selling non-durable (durable) goods.

Collectively, these tests do not support the “information” channel that firms' ESG performance affects consumer demand by informing consumers about their longevity, although we cannot fully rule out this channel.

## 5. Supplementary Analyses

In this section, we conduct four supplementary tests to explore (1) the availability of product market peers; (2) spillover effects of peer firms' ESG incidents on foot traffic to focal

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<sup>12</sup> Specifically, we categorize all firms in the “Consumer Durables” industry in the Fama-French 12 industry groups as firms selling durable goods and the remaining firms as the “Other” group.

firm's stores; (3) implications of store visits for stock return; (4) the impact of ESG incidents on online consumer interest.

### *5.1 Availability of Product Market Peers*

We first examine whether consumer responses to firm ESG incidents is affected by the availability of peer stores selling similar products in the same location. We expect the negative consumer response to ESG incidents to be stronger when there are peer stores operating in the same county. In this case, consumers can switch to peer stores for purchasing with lower costs. To test this idea, we separately examine the effect of ESG incidents on consumer store visits for subsamples partitioned by the availability of product market peers in the same county-year. Following the literature, we use the Text-based Network Industry Classification (TNIC) approach to identify product market peers, as developed by Hoberg and Phillips (2016).

Table 12 reports the results. Consistent with our conjecture, the decrease in consumer store visits following negative ESG incidents is indeed larger when there are peer stores operating in the same county in the same year. For example, column (1) ((2)) shows the coefficient of  $\ln(ESG\ incidents+1)$  is -0.014 (-0.008) in the sample of stores with (without) peer stores available in the same area. The  $F$ -statistics indicates that the difference in the coefficients of  $\ln(ESG\ incidents)$  between the subsamples is statistically significant for both the number of visits (p-value = 0.000) and visitors (p-value = 0.000).

### *5.2 Spillover Effects of Peer Firms' ESG Incidents*

Next, we examine any spillover effects of peer firms' ESG incidents on consumer foot traffic to stores owned by the focal firm. It is possible that consumers not only react to ESG news

of the firm itself, but also to ESG incidents of peer firms due to categorical thinking. To test this conjecture, we estimate the following regression model:

$$FootTraffic_{s,i,m} = \beta_0 + \beta_1 Ln(Peer\ ESG\ incidents)_{i,m-1} + \beta_2 Ln(ESG\ incidents)_{i,m-1} + \Sigma \beta_i Controls_{i,y-1} + \gamma' FEs + \varepsilon_{s,i,m} \quad (2)$$

where  $Ln(Peer\ ESG\ incidents)_{i,m-1}$  is the natural logarithm of one plus the average number of ESG incidents of peer firms in month  $m-1$ . Other variables are the same as in the model (1).

The results reported in Table 13 show that the coefficients of  $Ln(Peer\ ESG\ incidents)$  are negative and statistically significant, suggesting that consumers reduce store visits to the focal firm when peer firms have negative ESG incidents. The negative spillover effect may be due to categorical thinking at industry level by consumers regarding ESG performance.

### 5.3 Implication for Stock Return

Lastly, we explore the implications of consumer store visits for firm value by examining the relation between firm-level store visits and stock return. We estimate the following regression model using panel data at stock-year-month level:

$$RET_{i,y,m} = \beta_0 + \beta_1 FootTraffic_{i,y,m} + \Sigma \beta_i Controls_{i,y-1} + \gamma' FEs + \varepsilon_{i,y,m} \quad (3)$$

where  $RET_{i,y,m}$  is monthly stock return of firm  $i$  in month  $m$  of year  $y$ .  $FootTraffic_{i,y,m}$ , measured by  $Ln(Firm\ visits)$  and  $Ln(Firm\ visitors)$ , is the monthly store visits aggregated to firm level for firm  $i$  in month  $m$  of year  $y$ . All control variables are observed at the end of year  $y-1$ . We include firm fixed effects and year-month fixed effects in the model. We report the  $t$ -statistics based on standard errors clustered at firm level.

Table 14 reports the results. We find the coefficients of  $Ln(Firm\ visits)$  and  $Ln(Firm\ visitors)$  are both significantly positive, implying that consumer foot-traffic is value relevant for

firms. In terms of the economic significance, one-standard-deviation increase in the natural log of firm-level monthly store visits (visitors) is associated with 289 (222) bps of higher stock return in the same month, respectively. This result, when combined with our key finding that ESG incidents negatively impact consumer store visits, suggests that ESG policies can affect firm value through affecting consumer demand.

### *5.3 ESG incidents and online consumer interest*

Our final supplementary test examines whether firms' ESG performance also influences consumers' online shopping interest. Specifically, we use the shopping-related search volume index of brand names from Google Trends to proxy for online customer interest. This sample enables us to examine our main results generalize to consumer online shopping activities, which become an increasingly important part of consumer purchases.

Google Trends is a service provided by Google Inc. that tracks online search frequencies of user-specified terms. Since its initiation in 2004, Google Trends data have been applied in various fields of academic research. For example, existing finance studies (e.g., Da, Engelberg, and Gao, 2011) use the search volume index (SVI) on the stock ticker of a firm to capture retail investor attention. Marketing researchers also use Google searches to measure prepurchase information acquisition by consumers (e.g., Hu, Du, and Damangir, 2014). Following Hu, Du, and Damangir (2014) and Sun (2017), we take additional approaches to obtain a more precise measure of consumer interest. First, we focus on the SVI of brand names so that the search activities are more likely conducted by consumers. Second, we adopt the advanced functions of Google Trends by selecting the "shopping" category to isolate consumer interest from other types of online interest.

Table 15 reports the effect of ESG incidents on online consumer interest. We choose the same set of firms as in the SafeGraph database, and the sample period runs from February 2007 to September 2020. The dependent variable in the regression is *SVI\_adjusted*, defined as the Google search volume index (SVI) of the brand name of a company in month  $t$  minus its average SVI in the past three months. The independent variable of interest is  $\ln(ESG\ incidents+1)$  in month  $t-1$ . The unit of observation is at brand-year-month level, and we control for the same set of variables as in the baseline regression. In columns (1) and (2), we include *Brand* and *Year-Month* fixed effects, and in columns (3) and (4), we include *Brand* and *Industry-Year-Month* fixed effects. The inclusion of *Brand* fixed effects focuses exclusively on within-brand variation in online consumer interest. The inclusion of *Industry-Year-Month* fixed effects accounts for any time-varying, industry-specific factors (e.g., launch of e-commerce business) that may shape consumer online behavior. Across all specifications, we find the coefficients of  $\ln(ESG\ incidents+1)$  are negative and significant. In terms of the economic magnitude, the coefficient estimate in column (4) implies that a one-standard-deviation increase in  $\ln(ESG\ incidents+1)$  on average leads to an approximately 0.12 decrease in *SVI\_adjusted*, which represents about 1% of its standard deviation. Overall, our main finding of a negative effect of ESG incidents on consumer demand extend to firms' e-commerce businesses.

## 6. Conclusion

In this paper, we investigate end consumers' reaction to firms' ESG performance. Using granular GPS data, we find that foot-traffic to firms' commerce locations significantly decreases in the month following negative ESG incidents. The results are robust after controlling for earnings news and with alternative measures of ESG performance. Using demographic information, we find

that the decreases in consumer foot-traffic are more pronounced in areas with a greater percentage of more educated individuals and for consumers living in democratic counties. Consumer reactions are also stronger for firms with better historical ESG reputation and for stores selling non-durable goods. Collectively, our findings contribute to the “doing well by doing good” debate and suggest that a firm’s ESG policies can affect its financial performance and value through the consumer demand channel.

## Appendix A Variable definitions and data sources

Variables	Definition	Source
<i>Footprint variables</i>		
Ln(Visits)	The natural logarithm of the number of visits to a store in month t	SafeGraph
Ln(Visitors)	The natural logarithm of the number of unique visitors to a store in month t	SafeGraph
Ln(Visits)_Month 1 to 3	The natural logarithm of the cumulative number of visits to a store from month t+1 to t+3	SafeGraph
Ln(Visits)_Month 4 to 6	The natural logarithm of the cumulative number of visits to a store from month t+4 to t+6	SafeGraph
Ln(Visitors)_Month 1 to 3	The natural logarithm of the cumulative number of unique visitors to a store from month t+1 to t+3	SafeGraph
Ln(Visitors)_Month 4 to 6	The natural logarithm of the cumulative number of unique visitors to a store from month t+4 to t+6	SafeGraph
Ln(Firm visits)	The natural logarithm of the aggregate number of visits to all stores owned by a firm in month t (or quarter t)	SafeGraph
Ln(Firm visitors)	The natural logarithm of the aggregate number of visitors to all stores owned by a firm in month t (or quarter t)	SafeGraph
Firm visits growth	The quarterly percentage change of the aggregate number of visits to stores that are operated by a firm	SafeGraph
Firm visitors growth	The quarterly percentage change of the aggregate number of visitors to stores that are operated by a firm	SafeGraph
SVI_adjusted	The adjusted Google searching volume index (SVI) of the brand name of a company in the shopping category. The adjusted SVI is the difference between the monthly SVI and average SVI in the past three months.	Google Trends
<i>ESG incidents variables</i>		
Ln(ESG incidents+1)	The natural logarithm of one plus the number of negative ESG incidents in a firm-month	RepRisk
Ln(E incidents+1)	The natural logarithm of one plus the number of negative environmental incidents in a firm-month	RepRisk
Ln(S incidents+1)	The natural logarithm of one plus the number of negative social incidents in a firm-month	RepRisk
Ln(E&S incidents+1)	The natural logarithm of one plus the number of negative environmental and social incidents in a firm-month	RepRisk
Ln(RRI increase+1)	The natural logarithm of one plus the increase of RepRisk index (RRI) in a firm-month. The increase of RRI is defined as the positive change of RRI between the current month and	RepRisk



		the month before. Negative and zero change of PRI is coded as zero	
Post		An indicator variable equal to one if the store-week is after the negative ESG events, and zero if the store-week is before the negative ESG events.	
Ln(Peer ESG incidents+1)		The natural logarithm of one plus peer firms' ESG incidents. Peer firms' ESG incidents is defined as the average number of ESG incidents of product market peers that operate at least one store in the same county as the focal firm's store. Following the literature, we use the Text-based Network Industry Classification (TNIC) approach to identify peer firms, as developed by Hoberg and Phillips (2016)	RepRisk, Hoberg and Phillips (2016)
<b><i>Firm level variables</i></b>			
Cash		Compustat item CH / Compustat item AT	Compustat
Market-to-book		[Compustat item AT + (Compustat item CSHO * Compustat item PRCC_F) - Compustat item CEQ] / Compustat item AT	Compustat
Leverage		(Compustat item DLTT + Compustat item DLC) / Compustat item AT	Compustat
ROA		Compustat item EBITDA / Compustat item AT	Compustat
Ln(Sales)		The natural logarithm of Compustat item SALE	Compustat
Sales growth		The growth of Compustat item SALE	Compustat
Return_12m		The twelve-month cumulative return from month t-12 to t-1	Compustat
Ad_Exp		Compustat item XAD/Compustat item SALE. Missing value of XAD is set to zero.	Compustat
CAR (0,1)		The cumulative abnormal return in a two-day window around quarterly earnings announcements, where abnormal return is raw return minus CRSP value-weighted index return	Compustat
Earnings announcement		An indicator variable equal to one if quarterly earnings is announced in the month, and zero otherwise	Compustat
Stock return		Monthly stock returns	CRSP
<b><i>Other variables</i></b>			
Democratic counties	(republic)	The subsample that stores located in counties that share of the presidential vote that went to Hilary Clinton in the 2016 election is higher (lower) than the sample median.	MIT Election Lab
High (low) education		The subsample that stores located in counties that the percentage of adults with bachelor's degree (including adults completing some college or associate degree) is higher (lower) than the sample median, based on 2015-2019 average estimates of American Community Survey	U.S. Census Bureau

Young (Old)	The subsample that store located in counties that the percentage of adults older than 60 year-old is higher (lower) than the state-year median, based on 2018-2020 Annual County Resident Population Estimates by Age, Sex Race, and Hispanic Origin.	U.S. Census Bureau
High (low) ESG	The subsample of firms without (with) the negative ESG incidents in the prior twelve months.	RepRisk
With (without) peers	The subsample of stores that have (do not have) product market peers' stores operating in the same county. Following the literature, we use the Text-based Network Industry Classification (TNIC) approach to identify peer firms, as developed by Hoberg and Phillips (2016).	Hoberg and Phillips (2016)
Durable (non-durable) goods	The subsample of firms selling durable (non-durable) goods, based on SIC code and Fama-French 12 industry groups.	Fama and French 12 industry classifications

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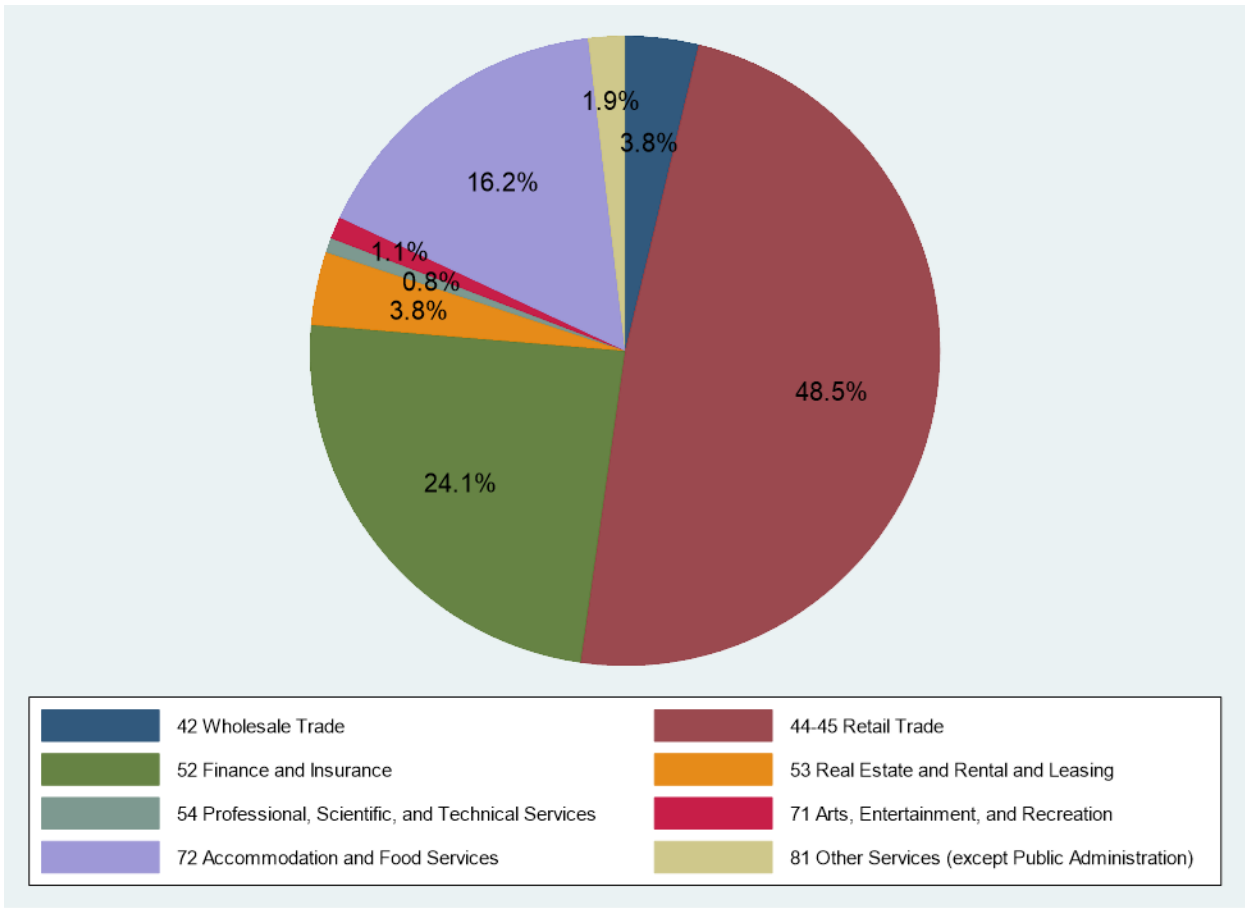
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**Figure 1 Industry composition**

The pie chart below shows the industry composition of our sample firms disaggregated at the 2-digit NAICS code level.



**Table 1 Summary statistics**

The table reports the mean, median, standard deviation, 25<sup>th</sup> and 75<sup>th</sup> percentile of main variables. See Appendix A for variable definitions. The consumer foot traffic variables are observed at store-year-month level. ESG incidents are reported at firm-year-month level. Firm-level characteristics are at firm-year level. The sample period is from January 2018 to September 2020.

Variable	N	Mean	Median	SD	p25	p75
<b><i>Foot traffic variables</i></b>						
Ln(Visits)	11,361,099	5.187	5.505	1.633	4.466	6.232
Ln(Visitors)	11,361,099	4.771	5.056	1.580	4.007	5.820
Ln(Visits)_ Month 1 to 3	11,157,184	6.414	6.662	1.476	5.700	7.358
Ln(Visits)_ Month 4 to 6	11,091,021	6.459	6.690	1.447	5.753	7.380
Ln(Visitors)_ Month 1 to 3	11,157,184	5.987	6.211	1.444	5.247	6.947
Ln(Visitors)_ Month 4 to 6	11,091,021	6.029	6.236	1.418	5.293	6.970
<b><i>ESG incidents</i></b>						
Ln(ESG incidents+1)	8,314	0.326	0.000	0.654	0.000	0.693
ESG incidents	8,314	0.947	0.000	2.727	0.000	1.000
Ln(E incidents+1)	8,314	0.168	0.000	0.451	0.000	0.000
Ln(S incidents+1)	8,314	0.290	0.000	0.598	0.000	0.000
Ln(E&S incidents+1)	8,314	0.315	0.000	0.638	0.000	0.000
Ln(RRI increase+1)	8,314	0.269	0.000	0.703	0.000	0.000
Ln(Peer ESG incidents+1)	7,689	0.418	0.167	0.562	0.000	0.693
<b><i>Firm-level characteristics</i></b>						
Cash	769	0.071	0.037	0.090	0.014	0.096
Market-to-book	769	2.058	1.439	1.702	1.068	2.387
Leverage	769	0.313	0.221	0.361	0.093	0.417
ROA	769	0.136	0.122	0.107	0.043	0.188
Ln(Sales)	769	8.370	8.210	1.756	7.109	9.369
Return_12m	769	0.103	0.077	0.369	-0.132	0.287
Ad_Exp	769	0.022	0.014	0.032	0.002	0.029
CAR (0,1)	2,132	0.002	0.001	0.095	-0.044	0.043
<b><i>Other variables</i></b>						
SVI_adjusted	75,908	-0.067	0.000	11.452	-5.667	4.667



**Table 2 Firm-level store visits and firm-level sales**

This table reports panel regression of quarterly firm-level sales and sales growth on quarterly firm-level store visits. The dependent variables are  $\ln(\text{Sales})$  and  $\text{Sales growth}$  in quarter  $q$ . The independent variable of interest is  $\ln(\text{Firm visits})$ ,  $\ln(\text{Firm visitors})$ ,  $\text{Firm visits growth}$ , and  $\text{Firm visitors growth}$  in quarter  $q$ . The unit of observation is at firm-year-quarter level. See Appendix A for variable definitions. Numbers in parentheses are t-statistics based on standard errors clustered at firm level. \*\*\*, \*\*, and \* represent significance levels of 1%, 5%, and 10%, respectively.

Variables	Ln(Sales)		Sales growth	
	(1)	(2)	(3)	(4)
Ln(Firm visits)	0.435*** (7.146)			
Ln(Firm visitors)		0.420*** (10.857)		
Firm visits growth			0.487*** (8.551)	
Firm visitors growth				0.440*** (12.323)
Cash	-0.171 (-1.017)	-0.061 (-0.426)	-0.146 (-0.857)	-0.047 (-0.327)
Market-to-book	0.024 (0.841)	0.021 (1.581)	0.022 (0.777)	0.020 (1.580)
Leverage	-0.052 (-0.442)	0.163** (2.074)	-0.049 (-0.429)	0.160** (2.061)
ROA	-0.044 (-0.107)	-0.122 (-0.463)	-0.003 (-0.008)	-0.143 (-0.565)
Return_12m	0.110*** (5.601)	0.035*** (2.797)	0.105*** (5.327)	0.031** (2.564)
Firm FEs	YES	YES	YES	YES
Year-Quarter FEs	YES	YES	YES	YES
Adjusted R <sup>2</sup>	0.988	0.366	0.989	0.384
Observations	2,668	2,399	2,668	2,399

**Table 3 ESG incidents and store visits**

This table reports the effect of ESG incidents on consumer store visits. The sample period runs from January 2018 to September 2020. The dependent variables are  $\ln(\text{Visits})$  and  $\ln(\text{Visitors})$  in month  $m$ . The independent variable of interest is  $\ln(\text{ESG incidents}+1)$  in month  $m-1$ . The unit of observation is at store-year-month level. See Appendix A for variable definitions. Numbers in parentheses are  $t$ -statistics based on standard errors clustered at county-year-month level. \*\*\*, \*\*, and \* represent significance levels of 1%, 5%, and 10%, respectively.

Variables	Ln(Visits)				Ln(Visitors)			
	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
Ln(ESG incidents+1)	-0.019*** (-33.934)	-0.020*** (-35.515)	-0.016*** (-28.844)	-0.017*** (-30.377)	-0.018*** (-34.757)	-0.019*** (-36.098)	-0.016*** (-29.742)	-0.017*** (-31.027)
Cash			0.132*** (20.780)	0.129*** (19.772)			0.134*** (22.485)	0.128*** (20.649)
Market-to-book			0.039*** (47.709)	0.038*** (47.180)			0.036*** (46.412)	0.035*** (45.774)
Leverage			0.039*** (14.679)	0.044*** (16.571)			0.056*** (22.396)	0.060*** (24.036)
ROA			-0.249*** (-28.515)	-0.235*** (-26.695)			-0.196*** (-23.172)	-0.183*** (-21.352)
Ln(Sales)			0.075*** (31.363)	0.067*** (27.681)			0.050*** (21.687)	0.042*** (18.305)
Return_12m			0.087*** (35.201)	0.088*** (34.440)			0.090*** (35.939)	0.090*** (35.230)
Store FEs	YES	YES	YES	YES	YES	YES	YES	YES
County-YM FEs	YES	NO	YES	NO	YES	NO	YES	NO
Industry-YM FEs	YES	NO	YES	NO	YES	NO	YES	NO
Industry-County-YM FEs	NO	YES	NO	YES	NO	YES	NO	YES
Adjusted R <sup>2</sup>	0.933	0.933	0.933	0.933	0.941	0.941	0.942	0.942
Observations	11,361,099	11,361,099	11,361,099	11,361,099	11,361,099	11,361,099	11,361,099	11,361,099

**Table 4 ESG incidents and store visits: robustness tests**

This table reports robustness tests for the effect of ESG incidents on consumer store visits. The dependent variables are  $\ln(\text{Visits})$  and  $\ln(\text{Visitors})$  in month  $m$ . Panel A reports the regression of monthly store visits on firms' environmental incidents, social incidents, and E&S incidents separately. The independent variables of interest are  $\ln(E \text{ incidents}+1)$ ,  $\ln(S \text{ incidents}+1)$ , and  $\ln(E\&S \text{ incidents}+1)$  in month  $m-1$ . Panel B reports the regression of monthly store visits on  $\ln(RRI \text{ increase}+1)$  in month  $m-1$ . Panel C reports the regression of monthly store visits on  $\ln(ESG \text{ incidents} + 1)$  in month  $m-1$  after controlling for advertising expenses scaled by sales ( $Ad\_Exp$ ). The unit of observation is at store-year-month level. See Appendix A for variable definitions. Numbers in parentheses are  $t$ -statistics based on standard errors clustered at county-year-month level. \*\*\*, \*\*, and \* represent significance levels of 1%, 5%, and 10%, respectively.

Panel A: Environmental and social incidents

Variables	Ln(Visits)			Ln(Visitors)		
	(1)	(2)	(3)	(4)	(5)	(6)
Ln(E incidents+1)	-0.022*** (-24.678)			-0.022*** (-24.653)		
Ln(S incidents+1)		-0.014*** (-25.236)			-0.014*** (-25.455)	
Ln(E&S incidents+1)			-0.018*** (-31.949)			-0.018*** (-32.311)
Controls	YES	YES	YES	YES	YES	YES
Store FEs	YES	YES	YES	YES	YES	YES
Industry-County-YM FEs	YES	YES	YES	YES	YES	YES
Adjusted R <sup>2</sup>	0.933	0.933	0.933	0.942	0.942	0.942
Observations	11,361,099	11,361,099	11,361,099	11,361,099	11,361,099	11,361,099

Panel B: RRI increase

Variables	Ln(Visits)	Ln(Visitors)
	(1)	(2)
Ln(RRI increase+1)	-0.008*** (-27.603)	-0.008*** (-28.976)
Controls	YES	YES
Store FEs	YES	YES
Industry-County-YM FEs	YES	YES
Adjusted R <sup>2</sup>	0.933	0.942
Observations	11,361,099	11,361,099

Panel C: Controlling advertising expense

Variables	Ln(Visits) (1)	Ln(Visitors) (2)
Ln(ESG incidents+1)	-0.016*** (-28.635)	-0.016*** (-29.126)
Cash	0.179*** (27.965)	0.180*** (29.843)
Market-to-book	0.039*** (49.217)	0.037*** (47.925)
Leverage	0.066*** (24.469)	0.083*** (32.925)
ROA	-0.264*** (-29.446)	-0.213*** (-24.306)
Ln(Sales)	0.012*** (5.329)	-0.015*** (-6.804)
Return_12m	0.086*** (34.293)	0.089*** (35.087)
Ad_Exp	0.580*** (59.622)	0.606*** (64.096)
Store FEs	YES	YES
Industry-County-YM FEs	YES	YES
Adjusted R <sup>2</sup>	0.933	0.942
Observations	11231243	11231243

**Table 5 The long-term effect of ESG incidents on store visits**

This table reports the long-term effect of ESG incidents on consumer store visits. The dependent variables in columns (1) to (4) are  $\ln(\text{Visits})$  over Month 1 to 3,  $\ln(\text{Visits})$  over Month 4 to 6,  $\ln(\text{Visitors})$  over Month 1 to 3, and  $\ln(\text{Visitors})$  over Month 4 to 6, respectively. The independent variable of interest is  $\ln(\text{ESG incidents}+1)$  in month  $m-1$ . The unit of observation is at store-year-month level. See Appendix A for variable definitions. Numbers in parentheses are  $t$ -statistics based on standard errors clustered at county-year-month level. \*\*\*, \*\*, and \* represent significance levels of 1%, 5%, and 10%, respectively.

Variables	Ln(Visits) over Month	Ln(Visits) over Month	Ln(Visitors) over Month	Ln(Visitors) over Month
	1 to 3 (1)	4 to 6 (2)	1 to 3 (3)	4 to 6 (4)
Ln(ESG incidents+1)	-0.006*** (-13.667)	-0.001 (-1.124)	-0.006*** (-14.010)	-0.001 (-1.069)
Controls	YES	YES	YES	YES
Store FEs	YES	YES	YES	YES
Industry-County-YM FEs	YES	YES	YES	YES
Adjusted R <sup>2</sup>	0.950	0.947	0.957	0.954
Observations	11,157,184	11,091,021	11,157,184	11,091,021

**Table 6 Event study of changes in store visits in the weeks around ESG incidents**

This table reports the changes in store visits in the weeks around ESG incidents. We focus on the sample of store-weeks in the [-12, +12] calendar-week window around the negative ESG incidents. The dependent variable is  $\ln(\text{Visit})$  in week  $w$ . The independent variable is  $Post$ , which is an indicator variable equal to one if the week is after the occurrence of negative ESG news, and zero otherwise. The unit of observation is at store-year-week level. See Appendix A for variable definitions. Numbers in parentheses are  $t$ -statistics based on standard errors clustered at county-year-week level. \*\*\*, \*\*, and \* represent significance levels of 1%, 5%, and 10%, respectively.

Variables	Ln(Visits)			
	(1)	(2)	(3)	(4)
Post	-0.018*** (-20.329)	-0.015*** (-15.426)	-0.013*** (-14.897)	-0.012*** (-12.212)
Controls	NO	NO	YES	YES
Store FEs	YES	YES	YES	YES
County-Week FEs	YES	NO	YES	NO
Industry-Week FEs	YES	NO	YES	NO
Industry-County-Week FEs	NO	YES	NO	YES
Adjusted R <sup>2</sup>	0.917	0.919	0.917	0.920
Observations	5,814,864	5,814,864	5,814,864	5,814,864

**Table 7 Subsample tests conditional on county-level political leanings**

This table reports the effect of ESG incidents on consumer store visits conditional on the political leanings at count-level, which we obtain from the county-level share of the presidential vote that went to Hilary Clinton in the 2016 election. The dependent variables are  $\text{Ln}(\text{Visits})$  and  $\text{Ln}(\text{Visitors})$  in month  $m$ . The independent variable of interest is  $\text{Ln}(\text{ESG incidents}+1)$  in month  $m-1$ . The last row presents p-values from the F-test for differences in the coefficient on  $\text{Ln}(\text{ESG incidents}+1)$  between the two subsamples. The unit of observation is at store-year-month level. See Appendix A for variable definitions. Numbers in parentheses are  $t$ -statistics based on standard errors clustered at county-year-month level. \*\*\*, \*\*, and \* represent significance levels of 1%, 5%, and 10%, respectively.

Variables	Ln(Visits)		Ln(Visitors)	
	Democratic counties	Republican counties	Democratic counties	Republican counties
	(1)	(2)	(3)	(4)
Ln(ESG incidents+1)	-0.018*** (-27.574)	-0.015*** (-14.566)	-0.017*** (-28.301)	-0.014*** (-14.410)
Controls	YES	YES	YES	YES
Store FEs	YES	YES	YES	YES
Industry-County-YM FEs	YES	YES	YES	YES
Adjusted R <sup>2</sup>	0.934	0.930	0.942	0.941
Observations	9,531,725	1,802,710	9,531,725	1,802,710
F test for Ln(ESG incidents+1)	0.034		0.003	

**Table 8 Subsample tests conditional on county-level education and age**

This table reports the effect of ESG incidents on consumer store visits conditional on county demographics. Panel A reports the subsample results conditional on the average education in a county. Panel B reports the subsample results conditional on the percentage of population older than 60 years in a county. The dependent variables are  $\ln(\text{Visits})$  and  $\ln(\text{Visitors})$  in month  $m$ . The independent variable of interest is  $\ln(\text{ESG incidents}+1)$  in month  $m-1$ . The last row presents p-values from the F-test for differences in the coefficient on  $\ln(\text{ESG incidents}+1)$  between the two subsamples. The unit of observation is at store-year-month level. See Appendix A for variable definitions. Numbers in parentheses are  $t$ -statistics based on standard errors clustered at county-year-month level. \*\*\*, \*\*, and \* represent significance levels of 1%, 5%, and 10%, respectively.

**Panel A: ESG incidents and store visits conditional on visitor education**

Variables	Ln(Visits)		Ln(Visitors)	
	High education (1)	Low education (2)	High education (3)	Low education (4)
Ln(ESG incidents+1)	-0.018*** (-27.858)	-0.014*** (-14.373)	-0.017*** (-28.521)	-0.013*** (-14.592)
Controls	YES	YES	YES	YES
Store FEs	YES	YES	YES	YES
Industry-County-YM FEs	YES	YES	YES	YES
Adjusted R <sup>2</sup>	0.934	0.928	0.942	0.940
Observations	9,554,227	1,806,095	9,554,227	1,806,095
F test for Ln(ESG incidents+1)	0.003		0.001	

**Panel B: ESG incidents and store visits conditional on visitor age**

Variables	Ln(Visits)		Ln(Visitors)	
	Young (1)	Old (2)	Young (3)	Old (4)
Ln(ESG incidents+1)	-0.017*** (-26.765)	-0.015*** (-14.741)	-0.017*** (-27.479)	-0.014*** (-14.580)
Controls	YES	YES	YES	YES
Store FEs	YES	YES	YES	YES
Industry-County-YM FEs	YES	YES	YES	YES
Adjusted R <sup>2</sup>	0.934	0.931	0.942	0.940
Observations	9,110,855	2,231,158	9,110,855	2,231,158
F test for Ln(ESG incidents+1)	0.083		0.019	



**Table 9 Controlling for earnings news**

This table reports the effect of ESG incidents on consumer store visits, controlling for earning news. The dependent variables are  $\ln(\text{Visits})$  and  $\ln(\text{Visitors})$  in month  $m$ . The independent variable of interest is  $\ln(\text{ESG incidents}+1)$  in month  $m-1$ .  $\text{CAR}(0,1)$  is the cumulative abnormal return in a two-day window around quarterly earnings announcements, where abnormal return is raw return minus CRSP value-weighted index return.  $\text{EAM}$  is an indicator variable equal to one if quarterly earnings is announced in the month  $m-1$ , and zero otherwise. The unit of observation is at store-year-month level. See Appendix A for variable definitions. Numbers in parentheses are  $t$ -statistics based on standard errors clustered at county-year-month level. \*\*\*, \*\*, and \* represent significance levels of 1%, 5%, and 10%, respectively.

Variables	Ln(Visits) (1)	Ln(Visitors) (2)
Ln(ESG incidents+1)	-0.017*** (-27.618)	-0.016*** (-28.639)
Cash	0.111*** (16.061)	0.113*** (17.126)
Market-to-book	0.039*** (45.864)	0.036*** (44.597)
Leverage	0.050*** (18.144)	0.067*** (26.000)
ROA	-0.238*** (-26.234)	-0.190*** (-21.517)
Ln(Sales)	0.077*** (30.870)	0.053*** (22.318)
Return_12m	0.089*** (33.717)	0.092*** (34.635)
CAR (0,1)	0.020** (2.206)	0.022** (2.375)
EAM	-0.003*** (-3.886)	-0.004*** (-6.313)
Store FEs	YES	YES
Industry-County-YM FEs	YES	YES
Adjusted R <sup>2</sup>	0.932	0.941
Observations	10,476,596	10,476,596

**Table 10 Subsample tests conditional on firms' past ESG performance**

This table repeats the effect of ESG incidents on consumer store visits conditional on firms' past ESG performance. We classify firms as high ESG performance if a firm does not have any negative ESG news in the past twelve months, and as low ESG performance if a firm has at least one negative ESG news. The last row presents p-values from the F-test for differences in the coefficient on  $\text{Ln}(\text{ESG incidents}+1)$  between the two subsamples. The unit of observation is at store-year-month level. See Appendix A for variable definitions. Numbers in parentheses are  $t$ -statistics based on standard errors clustered at county-year-month level. \*\*\*, \*\*, and \* represent significance levels of 1%, 5%, and 10%, respectively.

Variables	Ln(Visits)		Ln(Visitors)	
	High ESG Performance	Low ESG Performance	High ESG Performance	Low ESG Performance
	(1)	(2)	(3)	(4)
Ln(ESG incidents+1)	-0.073*** (-16.107)	-0.018*** (-18.400)	-0.079*** (-17.674)	-0.019*** (-19.675)
Controls	YES	YES	YES	YES
Store FEs	YES	YES	YES	YES
Industry-County-YM FEs	YES	YES	YES	YES
Adjusted R <sup>2</sup>	0.927	0.937	0.937	0.943
Observations	5,920,919	5,440,180	5,920,919	5,440,180
F test for Ln(ESG incidents+1)	0.000		0.000	

**Table 11 Subsample tests conditional on firms selling durable or non-durable goods**

This table reports the effect of ESG incidents on consumer store visits conditional on whether the firm sells durable or non-durable goods. We classify the subsample of firms selling durable and non-durable goods based on Fama and French 12 industry classifications. The last row presents p-values from the F-test for differences in the coefficient on  $\text{Ln}(\text{ESG incidents}+1)$  between the two subsamples. The unit of observation is at store-year-month level. See Appendix A for variable definitions. Numbers in parentheses are  $t$ -statistics based on standard errors clustered at county-year-month level. \*\*\*, \*\*, and \* represent significance levels of 1%, 5%, and 10%, respectively.

Variables	Ln(Visits)		Ln(Visitors)	
	Durable goods	Non-Durable goods	Durable goods	Non-Durable goods
	(1)	(2)	(3)	(4)
Ln(ESG incidents+1)	-0.013*** (-3.931)	-0.018*** (-30.496)	-0.014*** (-4.811)	-0.017*** (-31.466)
Controls	YES	YES	YES	YES
Store FEs	YES	YES	YES	YES
Industry-County-YM FEs	YES	YES	YES	YES
Adjusted R <sup>2</sup>	0.900	0.934	0.905	0.942
Observations	216,085	11,145,014	216,085	11,145,014
F test for Ln(ESG incidents+1)	0.145		0.270	

**Table 12 Subsample tests conditional on the availability of product market peers**

This table reports the effect of ESG incidents on consumer store visits for subsamples conditional on the availability of product market peers in the same county. Following the literature, we use the Text-based Network Industry Classification (TNIC) approach to identify peer firms, as developed by Hoberg and Phillips (2016). The last row presents p-values from the F-test for differences in the coefficient on  $\text{Ln}(\text{ESG incidents}+1)$  between the two subsamples. The unit of observation is at store-year-month level. See Appendix A for variable definitions. Numbers in parentheses are  $t$ -statistics based on standard errors clustered at county-year-month level. \*\*\*, \*\*, and \* represent significance levels of 1%, 5%, and 10%, respectively.

Variables	Ln(Visits)		Ln(Visitors)	
	Peer stores available	No peer stores	Peer stores available	No peer stores
	(1)	(2)	(3)	(4)
Ln(ESG incidents+1)	-0.014*** (-21.053)	-0.008*** (-7.081)	-0.013*** (-21.142)	-0.007*** (-7.107)
Controls	YES	YES	YES	YES
Store FEs	YES	YES	YES	YES
Industry-County-YM FEs	YES	YES	YES	YES
Adjusted R <sup>2</sup>	0.933	0.942	0.939	0.954
Observations	8,103,796	2,472,056	8,103,796	2,472,056
F test for Ln(ESG incidents+1)	0.000		0.000	

**Table 13 The spillover effects of peer firms' ESG incidents on store visits**

The table reports the spillover effect of peer firms' ESG incidents on consumer visits to focal store. The sample period runs from January 2018 to September 2020. The dependent variables are  $\ln(\text{Visits})$  and  $\ln(\text{Visitors})$  in month  $m$ . The independent variable is  $\ln(\text{Peer ESG incidents})$  and  $\ln(\text{ESG incidents}+1)$  in month  $m-1$ . The unit of observation is at store-year-month level. See Appendix A for variable definitions. Numbers in parentheses are  $t$ -statistics based on standard errors clustered at county-year-month level. \*\*\*, \*\*, and \* represent significance levels of 1%, 5%, and 10%, respectively.

Variables	Ln(Visits) (1)	Ln(Visitors) (2)
Ln(Peer ESG incidents+1)	-0.018*** (-18.949)	-0.020*** (-22.057)
Ln(ESG incidents+1)	-0.015*** (-26.459)	-0.014*** (-26.219)
Controls	YES	YES
Store FEs	YES	YES
Industry-County-YM FEs	YES	YES
Adjusted R <sup>2</sup>	0.933	0.942
Observations	10,575,852	10,575,852

**Table 14 Firm-level store visits and stock return**

This table reports regression of contemporaneous stock return on monthly firm-level store visits. The dependent variables are *Stock return* in month *m*. The independent variable is *Ln(Firm visits)* and *Ln(Firm visitors)* in month *m*. The unit of observation is at firm-year-month level. See Appendix A for variable definitions. Numbers in parentheses are *t*-statistics based on standard errors clustered at firm level. \*\*\*, \*\*, and \* represent significance levels of 1%, 5%, and 10%, respectively.

Variables	Stock return	
	(1)	(2)
Ln(Firm visits)	0.012** (2.296)	
Ln(Firm visitors)		0.009* (1.722)
Cash	0.046 (0.737)	0.045 (0.726)
Market-to-book	-0.014*** (-3.326)	-0.014*** (-3.344)
Leverage	0.086** (2.002)	0.087** (2.012)
ROA	0.030 (0.384)	0.029 (0.372)
Ln(Sales)	-0.013 (-0.507)	-0.013 (-0.508)
Return_12m	-0.048*** (-6.841)	-0.047*** (-6.806)
Firm FEs	YES	YES
Year-Month FEs	YES	YES
Adjusted R <sup>2</sup>	0.365	0.365
Observations	8,298	8,298

**Table 15 ESG incidents and online consumer interest**

This table reports the effect of ESG incidents on online consumer interest, as measured by Google search volume index of the brand names of a company. The sample period runs from February 2007 to September 2020. The dependent variables are *SVI\_adjusted* in month *m*, measured as the Google searching volume index (SVI) of the brand name of a company in the “shopping” category minus its average SVI in the past three months. The independent variable of interest is  $\ln(ESG\ incidents+1)$  in month *m*-1. The unit of observation is at brand-year-month level. See Appendix A for variable definitions. Numbers in parentheses are *t*-statistics based on standard errors clustered at brand level. \*\*\*, \*\*, and \* represent significance levels of 1%, 5%, and 10%, respectively.

Variables	SVI_adjusted			
	(1)	(2)	(3)	(4)
Ln(ESG incidents+1)	-0.257*** (-2.767)	-0.262*** (-2.809)	-0.176* (-1.803)	-0.180* (-1.835)
Controls	NO	YES	NO	YES
Brands FEs	YES	YES	YES	YES
YM FEs	YES	YES	NO	NO
Industry-YM FEs	NO	NO	YES	YES
Adjusted R2	0.070	0.070	0.107	0.107
Observations	75,908	75,908	75,908	75,908

**Internet Appendix to “Consumer Reactions to Corporate ESG Performance:  
Evidence from Store Visits”**

**Table IA.1 Alternative measure of firm ESG performance**

This table reports the effects of firm ESG scores on consumer store visits. We obtain firm ESG scores from Sustainlytics. The sample period runs from January 2018 to December 2019. The dependent variables are  $Ln(Visits)$  and  $Ln(Visitors)$  in month  $m$ . The independent variable is  $Ln(ESG\_Sustainlytics)$  in month  $m-1$ . The unit of observation is at store-year-month level. See Appendix A for variable definitions. Numbers in parentheses are  $t$ -statistics based on standard errors clustered at county-year-month level. \*\*\*, \*\*, and \* represent significance levels of 1%, 5%, and 10%, respectively.

Variables	Ln(Visits)		Ln(Visitors)	
	(1)	(2)	(3)	(4)
Ln(ESG_Sustainlytics)	-0.107*** (-13.387)	-0.034*** (-3.997)	-0.027*** (-3.727)	-0.004 (-0.493)
Controls	NO	YES	NO	YES
Store FEs	YES	YES	YES	YES
Industry-County-YM FEs	YES	YES	YES	YES
Adjusted R <sup>2</sup>	0.959	0.959	0.966	0.966
Observations	6,287,509	6,287,509	6,287,509	6,287,509